

Please note figures have been rounded.

Keep my place safe and looking good.

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
BDC Reg Client	Exp	571	382	382	0	571	0
	Inc	-113	-84	-84	0	-113	0
	Net	458	297	297	0	458	0
Bereavement Services	Exp	141	106	98	-9	132	-9
	Inc	-132	-99	-89	10	-131	1
	Net	9	8	8	1	1	-8
Building Control	Exp	460	345	328	-17	444	-16
	Inc	-514	-385	-317	69	-422	92
	Net	-54	-40	12	52	22	76
Cesspools/Sewers	Exp	96	72	143	71	179	83
	Inc	-208	-156	-118	38	-170	37
	Net	-111	-84	25	109	9	120
Climate Change	Exp	8	7	11	4	12	4
	Inc	0	0	0	0	0	0
	Net	8	7	11	4	12	4
Community Safety	Exp	558	418	438	20	587	30
	Inc	-50	-38	-33	4	-61	-11
	Net	508	381	405	24	527	19
Depot	Exp	1,177	883	860	-23	1,149	-28
	Inc	-458	-344	-354	-10	-465	-6
	Net	719	539	506	-33	685	-34
Development Control	Exp	603	452	536	84	685	82
	Inc	-446	-334	-463	-129	-617	-171
	Net	157	118	73	-45	68	-89
Environmental Health / Protection / Enforcement	Exp	0	0	0	0	0	0
	Inc	-11	-8	-7	1	-8	3
	Net	-11	-8	-7	1	-8	3
Grounds Maintenance	Exp	575	431	357	-74	520	-55
	Inc	-95	-71	-38	34	-94	1
	Net	480	360	319	-40	426	-54
Highways	Exp	331	248	228	-20	305	-26
	Inc	-138	-104	-98	6	-129	9
	Net	193	145	130	-15	175	-17
Land Drainage	Exp	61	45	42	-3	56	-4
	Inc	0	0	0	0	0	0
	Net	61	45	42	-3	56	-4
LSP/P'ships	Exp	102	81	91	10	112	10
	Inc	-50	-37	-48	-11	-60	-11
	Net	53	44	43	-1	52	-1

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Pest & Dog control	Exp	0	0	0	0	0	0
	Inc	0	0	-2	-2	-3	-3
	Net	0	0	-2	-2	-3	-3
Refuse & Recycling	Exp	2,178	1,634	1,704	70	2,248	70
	Inc	-1,093	-995	-1,018	-23	-1,113	-20
	Net	1,085	639	686	47	1,135	51
Strategic Housing	Exp	18	18	18	0	7	-11
	Inc	-11	-8	-8	0	0	11
	Net	7	10	10	0	7	0
Strategic Planning	Exp	336	252	196	-56	263	-73
	Inc	0	0	0	0	0	0
	Net	336	252	196	-56	263	-73
Street Cleansing	Exp	950	713	667	-45	896	-54
	Inc	-35	-26	-27	-1	-37	-2
	Net	915	686	640	-46	859	-56
Town Centre Development	Exp	153	123	95	-28	131	-22
	Inc	-67	-50	-47	3	-67	-1
	Net	87	73	48	-25	64	-23
Waste Management, policy, promotion, management	Exp	38	28	12	-17	15	-23
	Inc	-43	-32	-9	24	-9	34
	Net	-5	-4	3	7	6	11
Public Conveniences	Exp	87	65	75	9	103	16
	Inc	-0	-0	-0	0	-0	0
	Net	87	65	74	9	103	16
Totals:		4,980	3,532	3,519	-13	4,918	-62

Financial commentary:

Within building control there is a variance mainly due to the income being underachieved and there has also been some vacancies within the department.

Development Control has an overspend due to additional staffing required however the income on planning applications has increased and has been reflected in 16/17 budget round.

In Strategic Planning there is a saving due to vacancies.

Cesspools variance is as a result of the responsibility of emptying the pumping stations. We are currently in dispute which has impacted on the resources available to service existing customers and incurred additional water charges.

Help me run a successful business

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Business Development - Business	Exp	82	66	75	9	106	23
	Inc	-1	-1	-5	-4	-36	-35
	Net	81	65	70	5	70	-11
Car Parks/Civil Enforcement Parking	Exp	752	564	584	20	677	-75
	Inc	-1,275	-1,001	-884	117	-1,185	90
	Net	-523	-437	-299	138	-508	15
Economic & Tourism Development	Exp	227	170	164	-6	218	-9
	Inc	-106	-80	-63	16	-84	22
	Net	121	91	101	10	134	13
Licenses (all)	Exp	0	0	0	0	0	0
	Inc	-191	-150	-153	-3	-189	2
	Net	-191	-150	-153	-3	-189	2
Totals:		-511	-431	-281	150	-493	19

Financial commentary:

There is a slight shortfall in income received in Markets within Economic and Tourism Development.

Car Parks/Civil Parking Enforcement - there is an underachievement on the income for Car parks and Civil parking Enforcement which has been partially offset by savings in the contact with Wychavon District Council. The projected variance includes a reduction in the income budget of £60k for 15/16 due to the trial on free evening parking which will be required in future years also if the trial is to be made permanent.

Help me to be financially independent

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Revenues & Benefits	Exp	16,716	13,212	13,176	-36	16,699	-17
	Inc	-16,647	-11,850	-11,817	33	-16,647	0
	Net	68	1,362	1,359	-3	51	-17
Totals:		68	1,362	1,359	-3	51	-17

Financial commentary:

There is a shared management arrangement across Customer Services, Revenues & Benefits which have realised further savings which have been reflected in the 16/17 budgets.

Help me to live my life independently

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Community Safety - lifeline	Exp	213	159	147	-12	202	-11
	Inc	-177	-170	-234	-64	-250	-73
	Net	36	-11	-87	-76	-48	-84
Community Transport / Dial a ride	Exp	28	21	6	-15	30	2
	Inc	0	0	0	0	0	0
	Net	28	21	6	-15	30	2
Disabled Facilities grants	Exp	563	422	421	-1	563	0
	Inc	0	0	0	0	0	0
	Net	563	422	421	-1	563	0
Totals:		626	432	340	-92	544	-82

Financial commentary:

Lifeline income has increased compared to budget due to supporting people funding being withdrawn from BDHT last year. (We now provide the full service). This has been included in the 2016/17 budget.

Help me to find somewhere to live in my locality

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Housing Strategy & Enabling	Exp	1,186	928	852	-76	1,100	-85
	Inc	-227	-171	-147	23	-223	4
	Net	959	757	705	-53	877	-80
Private Sector Housing	Exp	200	150	150	-0	200	0
	Inc	0	0	0	0	0	0
	Net	200	150	150	-0	200	0
Totals:		1,159	907	855	-53	1,077	-80

Financial commentary:

Housing have a saving on salary costs due to vacancies and in addition, there is extra income on Burcot Hostel and savings on BDHT contract payments.

Provide things for me to do, see and visit

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Business Development - Cultural	Exp	12	9	12	4	22	11
	Inc	0	0	-1	-1	-1	-1
	Net	12	9	12	3	22	10
Community Cohesion (older and young people) social inclusion	Exp	29	22	10	-12	29	-0
	Inc	0	0	0	0	0	0
	Net	29	22	10	-12	29	-0
Cultural Services	Exp	242	182	179	-2	238	-4
	Inc	-23	-17	-27	-10	-27	-4
	Net	219	164	152	-12	211	-8
Grants & Donations	Exp	108	81	81	-0	108	0
	Inc	0	0	0	0	0	0
	Net	108	81	81	-0	108	0
Highways - Seasonal	Exp	36	27	26	-1	31	-5
	Inc	-31	-23	-14	9	-16	15
	Net	6	4	12	8	15	9
Parks & Green Space	Exp	400	300	254	-46	349	-50
	Inc	-89	-77	-41	36	-41	48
	Net	310	223	213	-10	308	-2
Shopmobility	Exp	8	6	4	-2	9	1
	Inc	0	0	0	-0	0	-0
	Net	8	6	4	-2	9	1
Sports Services	Exp	918	689	609	-80	811	-107
	Inc	-44	-36	-20	16	-8	36
	Net	875	653	589	-64	804	-71
Totals:		1,566	1,162	1,072	-90	1,505	-61

Financial commentary:

There are projected savings within sports services due to two vacant posts (which have now been filled) and a saving on the core budget due to the use of external funding for projects

Enable others to work/do what they need to do (to meet purpose)

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Accounts & Financial Management	Exp	473	325	339	14	489	16
	Inc	0	0	0	0	0	0
	Net	473	325	339	14	489	16
Business Development	Exp	658	415	448	33	673	15
	Inc	-43	-32	-13	19	-16	27
	Net	615	382	435	53	658	43
Central Overheads	Exp	1,198	972	976	4	1,200	2
	Inc	-2	-1	-2	-0	-2	0
	Net	1,197	971	974	3	1,199	2
CMT	Exp	366	274	269	-5	362	-4
	Inc	-146	-110	-109	0	-146	0
	Net	220	165	159	-5	216	-4
Communications	Exp	148	103	100	-3	144	-4
	Inc	-64	-48	-42	6	-57	7
	Net	85	56	58	3	88	3
Corporate	Exp	78	51	130	79	180	102
	Inc	-0	-0	0	0	0	0
	Net	77	51	130	79	180	102
Corporate Administration / Central Post Opening	Exp	226	170	172	2	229	2
	Inc	-21	-16	-14	2	-16	5
	Net	205	154	157	3	213	7
Customer service centre	Exp	332	243	243	0	332	-0
	Inc	-42	-31	-32	-0	-42	-0
	Net	291	212	212	-0	290	-1
Democratic Services & Member Support	Exp	647	453	409	-44	608	-39
	Inc	-181	-136	-133	3	-172	9
	Net	466	317	276	-41	436	-30
Election & Electoral Services	Exp	731	548	580	33	708	-22
	Inc	-470	-353	-387	-34	-446	26
	Net	260	195	194	-2	262	4
Emergency Planning / Business Continuity	Exp	14	11	9	-1	12	-2
	Inc	0	0	0	0	0	0
	Net	14	11	9	-1	12	-2
Equalities	Exp	56	42	20	-22	26	-30
	Inc	-23	-17	-9	9	-10	13
	Net	33	25	11	-13	16	-17
Human Resources & Welfare	Exp	264	198	193	-6	249	-15
	Inc	0	0	0	0	0	0
	Net	264	198	193	-6	249	-15
ICT	Exp	2,556	1,917	2,055	138	2,559	3
	Inc	-695	-521	-646	-125	-695	-0
	Net	1,862	1,396	1,410	14	1,864	3

Department		Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Land Charges	Exp	90	67	67	-0	90	0
	Inc	-184	-132	-131	0	-184	0
	Net	-94	-65	-65	-0	-94	0
Leisure & Cultural Mgt	Exp	98	73	75	2	100	2
	Inc	-48	-36	-36	0	-48	-0
	Net	50	37	40	2	51	2
Policy	Exp	146	110	62	-48	84	-63
	Inc	-67	-50	-32	18	-50	17
	Net	79	59	30	-30	34	-46
Printing & Reprographics	Exp	180	135	116	-19	156	-25
	Inc	-66	-49	-52	-3	-69	-3
	Net	114	86	64	-21	86	-28
Professional Legal Advice & Services	Exp	518	369	367	-2	530	12
	Inc	-266	-199	-201	-2	-270	-4
	Net	252	170	165	-4	259	8
SMT	Exp	351	263	257	-6	344	-7
	Inc	-142	-107	-104	3	-139	3
	Net	209	156	153	-3	205	-4
Transport	Exp	231	173	230	57	252	22
	Inc	-244	-183	-241	-58	-265	-22
	Net	-13	-10	-11	-1	-13	0
Transformation	Exp	134	101	100	-0	132	-2
	Inc	-68	-51	-50	0	-65	2
	Net	67	50	50	0	67	0
Totals:		6,725	4,942	4,985	42	6,767	44

Financial commentary:

Equalities/Policy has an underspend which was due to a vacant post which has now been recruited to.

The overspend in Corporate services is due to corporate vacancy savings to be met for financial year 15/16 - £78k which are being met across the services and also bank charges will be overspent by £20k.

There is a projected overspend in business development due to the delay in moving to Parkside which has resulted in the savings built into the budget not being achieved. These are being offset by an earmarked reserve.

Democratic Services savings have been achieved through operational changes and member reductions and this has been reflected in 2016/17 budget.

The elections budget whilst currently projecting on target may result in savings when the current work on analysing any external funding is complete.